PEPFAR Priority Areas

Sustainability and Partnerships:
Strengthening Transparency and Accountability

December 2016
The global HIV response has changed dramatically since PEPFAR was launched in 2003, pivoting from an emergency response characterized by the urgent need to scale up HIV services largely funded by external donors, to one where responsibility is shared among donors, partner governments, civil society, the private sector, and other stakeholders, together united behind the goal of achieving an AIDS-free generation.

Today, PEPFAR is engaged in the third phase of the program, focused on sustainable control of the epidemic through a data-driven approach that strategically targets geographic areas and populations where we can achieve the most impact for our investments. Doing so is imperative if we wish to achieve the ambitious 90-90-90 goals set forth by UNAIDS. And wherever countries stand in that effort, it is vital to start planning early to ensure that once epidemic control is achieved, the services, systems, financing, and policies required to maintain that control are available to PEPFAR beneficiaries and partner countries.

- Building a Sustainable Future: Report on the 2016 PEPFAR Sustainability Indices and Dashboards (SIDs), July 2016
Key Issues, Challenges, and Priorities

Sustainability and Partnerships
Attaining and Sustaining Epidemic Control

In the absence of a cure, HIV will be an enduring issue. PEPFAR’s goal is to end the epidemic and ensure that partner countries have effective and functional systems to finance and manage the disease over time.

To achieve the goal PEPFAR is working with partner countries to:

- Adopt policies and procedures that create an enabling environment to scale up interventions to reach epidemic control,
- Focus on efficiency and effectiveness of the interventions
- Develop effective host county services, systems, financing, laws and policies required to maintain epidemic control
- Include civil society in all aspects of HIV planning and implementation

The United States is ready to act, and we need our partners around the world to stand with us. There is no time to waste and no time for complacency.
PEPFAR’s goal for a sustainable response is simple: when we have reached epidemic control, the services, systems, financing, and policies required to maintain control are readily available to PEPFAR beneficiaries. There are a number of challenges that must be addressed to make that goal a reality.

<table>
<thead>
<tr>
<th>Near Term Success Requires</th>
<th>Long Term Success Requires</th>
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<tr>
<td>• An enabling environment of the right policies</td>
<td>• Legislation and policies that are enforced</td>
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<td>• A wide and coordinated group of stakeholders</td>
<td>• Host country organizational and human capacity</td>
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<td>• HIV services that fit the needs of the patients</td>
<td>• Fiscal space that can absorb disease burden</td>
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<td>• Health care systems and prevention services that are efficient and effective</td>
<td>• Engaged and active civil society</td>
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PEPFAR Activities and Impact

Sustainability and Partnerships
Within its sustainability framework, PEPFAR is investing in:

- **Enabling Environments**
  - Advocacy for and development of policies, laws, and regulations

- **Effective and Efficient Health Systems**
  - Virtuous circle of efficiency and effectiveness

- **Broad Partnerships and Engagement with Stakeholders**
  - Shared responsibility

- **Data Systems for Impact**
  - Harnessing the Data Revolution

- **Adequate Domestic Resources**
  - Financial and human resources
Enabling Environment

PEPFAR advocates:

• The Right Laws
  • Non discrimination, respect for marginalized population

• The Right Policies
  • Test and START, Treatment for All
  • Effective and efficient models of care

• The Right Plan
  • A data driven, costed Strategic Plan

• The Right Way
  • Effective and efficient models of care
  • Focused on the right interventions
  • Building local individual and institutional capacities

We are held to account through an active and empowered civil society
Building Effective and Efficient Health Systems

In order for epidemic control to become a reality, partner countries must have the health care infrastructure, workforce, and internal resources to maintain service delivery.

PEFPAR focuses its health systems strengthening investments in the following areas:

- Services that integrate HIV into the national health care system as a chronic condition within an overall wellness model

- Differentiated services according to patient need
  - Treatment services in the community
  - Treatment in facilities for complex cases

- Lab systems
  - Scaling up viral load to monitor effectiveness of treatment

- Procurement supply chain to ensure adequate supply, lowest cost, and no waste

- Training of health care workers through both Medical Education Partnership Initiative and Nurse Education Partnership Initiative
Broad Partnerships

PEPFAR puts partnerships at the center of our work. Without the work of our varied partners – host countries, multilateral institutions, private sector, faith-based organizations, and civil society – our shared goal of ending AIDS as a public health threat by 2030 would not be possible.

We are embedding a broad array of stakeholders into daily operations
  • Government, civil society and multilaterals are a part of Country/Regional Operational Plan (COP/ROP) development, as well as participants on quarterly data calls

We are engaging with the private sector across our five priority areas
  • Adolescent girls and women, children, key populations, data for impact, systems integration

We are partnering with communities of faith to better reach all populations
  • Leveraging faith-based care systems, combating stigma and discrimination, supporting demand creation and retention

We are working with our multilateral partners, like the Global Fund and UNAIDS, to achieve our common programmatic and strategic goals
Multilateral Partnerships

U.S. government engagement with multilateral institutions, like UNAIDS, the World Health Organization, and the Global Fund to Fight AIDS, Tuberculosis and Malaria, is essential to achieving control of the AIDS epidemic. Our strategic and programmatic alignment allows us to better leverage our investments, mobilize our resources, and ensure stable funding to our partner countries.

In 2014, UNAIDS challenged the global community to achieve the 90-90-90 global goals (90% of those HIV positive aware of their status; 90% of those diagnosed on treatment; 90% of those on treatment virally suppressed), and in response, PEPFAR changed the way it does business. Our increased focus on impact and sustainability is key to ending HIV as a public health threat by 2030 – the common goal we all share.
Spotlight on Public-Private Partnerships

We know the potential for sustainability, innovation, and scalability is much greater with the support and collaboration of our partners. Our public-private partnerships enable both parties to maximize their efforts through jointly defined objectives, program design and implementation, and through the sharing of resources, risks, and results.

Through a $10 million, five-year global public–private partnership, PEPFAR and AstraZeneca will expand access to HIV/AIDS and hypertension services in Africa by offering them in an integrated manner at existing PEPFAR–supported HIV/AIDS sites.

Start Free, Stay Free, AIDS Free is a super fast-track framework for ending AIDS in children, adolescents, and young women by 2020.

PEPFAR’s investment in Saving Mothers, Giving Life increases the number of pregnant women reached with HIV services, reduces maternal mortality, and improves health systems that impact maternal health.

DREAMS, an ambitious $385 million partnership, supports adolescent girls in becoming Determined, Resilient, Empowered, AIDS-free, Mentored, and Safe women. With the support of private sector partners, PEPFAR aims to reduce new HIV infections among adolescent girls and young women within the highest–burden areas of 10 sub-Saharan African countries.

Pink Ribbon Red Ribbon is a public–private partnership with the shared goal of reducing deaths – especially in high–risk HIV-positive women – from cervical cancer and breast cancer in low– and middle–income countries.
At the 2015 UN General Assembly meeting, the Sustainable Development Goals were adopted by the 193 member countries of the United Nations. In total there are 17 goals with 169 associated targets. PEPFAR’s global work contributes to achieving 8 of them by 2030:

- No Poverty – end poverty in all its forms everywhere
- Good Health and Well-being – ensure healthy lives and promote well-being for all
- Quality Education – ensure inclusive and equitable quality education and promote lifelong learning opportunities for all
- Gender Equality – achieve gender equality and empower all women and girls
- Good Jobs and Economic Growth – promote sustained, inclusive, and sustainable economic growth
- Reduced Inequalities – reduce income inequality
- Sustainable Cities and Communities – make cities inclusive, safe, resilient and sustainable
- Partnership for the Goals – strengthen the means of implementation and the partnership for sustainable development
In September 2015, the U.S. Government joined public, private, and civil society partners as an anchor partner of the Global Partnership to harness the data revolution for sustainable development and to ensure that data are used more effectively by governments, business, and citizens to:

- Set and achieve measurable outcomes
- Inform decision making
- Improve budget alignment
- Optimize impact and efficiency
- Drive economic growth and innovation
Data Systems for Impact

Data is fundamental to *Impact* today and *Sustainability* tomorrow

PEPFAR invests in:

- Strategic Information
  - Using data to guide and focus the program
- Sharing data to empower civil society
- Harnessing the Data Revolution
  - Millennium Challenge Corporation PEPFAR data labs partnership
  - Data for Local Impact Innovation Challenge
  - Global Partnership
Where do we go from here?

Sustainability and Partnerships
Embedding and Expanding Partnerships

• Develop Capacity of Partners to Effectively Engage
  • Work with civil society to understand and use program data
  • Solidify and standardize engagement of international and national stakeholders in programming planning, execution and monitoring
    • Share best practices of local involvement

• Expand Public Private Partnerships
  • Collaborate with community based partners
  • Pilot new ideas
  • Accelerate impact

• Diplomatic engagement to support right policies, investment and political will
Monitoring Sustainability

Assess and monitor country progress toward sustainability

• The Sustainability Index and Dashboard (SID) is a measurement tool to periodically assess the sustainability of national HIV/AIDS responses and to provide an important data stream to advance a transparent, dedicated dialogue on sustainability with all stakeholders.
• 2016 SID results are available at: http://www.pepfar.gov/countries/cop/c71524.htm

Define investment portfolio with clear outcomes to overcome systems gaps and barriers

• In 2016, PEPFAR country programs used the SID and other information to systematically identify:
  • Key programmatic and policy gaps preventing the achievement of epidemic control
  • Systems barriers to achieve each gap
  • Expected three-year outcomes of the planned systems investments in these areas

Monitor outcome progress and adjust systems investments

• In 2017 and 2018, PEPFAR country teams will undertake reviews of their systems investments for outcome achievement and relative cost
• Progress will be evaluated against annual benchmarks
• Systems investments will be realigned as needed
Thank You!